# SOUTH BEND HOUSING AUTHORITY BOARD OF COMMISSIONERS MEETING

**JULY 2023** 

**Transforming Communities** 



## HASB MISSION

IT IS THE MISSION OF THE HOUSING AUTHORITY OF SOUTH BEND (HASB) TO PROVIDE SAFE AND AFFORDABLE HOUSING ASSISTANCE TO INDIVIDUALS AND FAMILIES IN A MANNER THAT IS RESPECTFUL, PROFESSIONAL AND SERVICE- ORIENTED. THE HASB IS COMMITTED TO MAXIMIZE ITS EXISTING RESOURCES AND WORK IN PARTNERSHIP WITH THE COMMUNITY TO ASSIST RESIDENTS IN REACHING INDIVIDUAL AND FAMILY GOALS, INCLUDING THOSE OF SELF-SUFFICIENCY, THROUGH EDUCATION, INCREASING EMPLOYMENT AND HOMEOWNERSHIP OPPORTUNITIES.



## BOARD OF COMMISSIONERS MEETING JULY 2023

**ROLL CALL** 

**MEETING MINUTES** 

**EXECUTIVE SESSION MEETING MINUTES** 

PUBLIC COMMENT

**NEW BUSINESS** 

### **EXECUTIVE DIRECTORS REPORT:**

- > FAMILY SELF SUFFICIENCY
- > ADMINISTRATION
- > ASSET MANAGEMENT (Public Housing and Housing Choice Voucher)
- > FINANCE
- > DEVELOPMENT and PROCUREMENT

**BOARD MEMBERS COMMENTS** 

**BOARD CHAIR CLOSING REMARKS** 

MEETING ADJOURNED

## THE HOUSING AUTHORITY OF THE CITY OF SOUTH BEND, INDIANA

# REGULAR BOARD MEETING MINUTES 501 Alonzo Watson Drive South Bend In 46601 June 2023

NOTICE WAS HEREBY GIVEN that the June 27th, 2023, Board of Commissioner meeting was canceled. There were three (3) Executive Sessions of the Board of Commissioners of the Housing Authority of South Bend. June 1st, 2023, June 7<sup>th</sup>, 2023, and July 3<sup>rd</sup>, 2023.

## Minutes from the Executive Session of the Board of Commissioners of the Housing Authority of South Bend June 1st and July 3rd, 2023

- 1. Pursuant to Indiana Code 5-14-1.5-6.1(H)(5), an Executive Session was held for the purpose of receiving information about, and interviewing prospective employees.
- 2. In attendance for the meeting was Dr. Virginia Calvin, Stephen Luecke, Judd McNally, Roland Chamblee and Myrnetta Daniel.
- 3. The Executive Session was held in person at the LaSalle Landing Community Room located at 1831 Freemont, South Bend, IN 46613.
- 4. The Commissioners interviewed a prospective employee and evaluated the prospect of hiring the interviewee.
- 5. No other business was conducted, and the Board unanimously voted to adjourn the meeting.

In the July 7<sup>th</sup>, 2023, Executive Session of the Board of Commissioners of the Housing Authority of South Bend. Along with the above one through four noted items,

- 5 The Commissioners discussed and approved appointing Andy Delaney as interim Executive Director and Secretary-Treasurer of the Housing Authority of South Bend Indiana.
- 6 No other business was conducted, and the Board unanimously voted to adjourn the meeting.

## RESOLUTION NO. 23-4407

A RESOLUTION BY THE BOARD OF COMMISSIONERS OF THE HOUSING AUTHORITY OF THE CITY OF SOUTH BEND, INDIANA, APPOINTING ANDY DELANEY AS INTERIM EXECUTIVE DIRECTOR AND SECRETARY-TREASURER OF THE HOUSING AUTHORITY OF THE CTY OF SOUTH BEND, INDIANA, AND ACCRUING TO HIM ALL OF THE RESPONSIBILITIES IN THE OPERATIONS OF THE HOUSING AUTHORITY OF THE CITY OF SOUTH BEND, INDIANA.

WHEREAS, the Board of Commissioners of the Housing Authority of the City of South Bend, Indiana appoints Andy Delaney as Interim Executive Director and Secretary-Treasurer and passing full authority, rights and privileges to serve as Interim Executive Director, with all statutory authority by which the Board of Commissioners may delegate powers and duties to its agents and employees (I.C. 36-7-18-10), effective June 5<sup>th</sup>, 2023, and:

NOW, THEREFORE, BE IT RESOLVED, that the Board of Commissioners of the Housing Authority of the City of South Bend, Indiana, appoints Andy Delaney to function as Interim Executive Director; and,

**BE IT FURTHER RESOLVED**, that this Resolution shall be in full force and effect from the date of its adoption and shall be filed in the permanent records of The Housing Authority of the City of South Bend, Indiana.

			HOUSING AUTHORITY (		BEND,
		Ву: _			
		3	Virginia B. Calvin, Ch	airman	
By: _					
	Stephen Luecke, Vice-Chair				
DAT	F APPROVED.				

## **Directors Report Agenda**

- I. FAMILY SELF SUFFICIENCY REPORT
- II. LOW INCOME PUBLIC HOUSING
- III. HOUSING CHOICE VOUCHER PROGRAM
- IV. FINANCE REPORT
- V. REAL ESTATE, INVESTMENT and DEVELOPMENT



## **FSS Program**

## **Participates**

The Family Self Sufficiency Program (FSS) promotes the development of local strategies to coordinate public and private resources that help housing choice voucher program participants and public housing tenants obtain employment that will enable participating families to achieve economic independence.

	Number FSS Participants enrolled	HCV Program Participants	LIPH Program Participants	Number with Escrow Accounts	Total Amount of Escrow Accounts
January 2023	63	49	14	31	\$49,396.86
February 2023	62	49	13	32	\$53,341.86
March 2023	59	46	13	27	\$54,109.00
April 2023	59	46	13	28	\$59,232.00
May 2023	56	42	14	33	\$63,087.00
June 2023	69	56	13	33	\$66,892.00
July 2023					
August 2023					
September 2023			:		
October 2023					
November 2023					
December 2023					

### **Board Report June 2023**

- Janella Davis, City of South Bend, HUD Counselor, was the guest speaker at the FSS June monthly meeting. She discussed credit, homeownership and how to become a first-time homebuyer through the Community Homebuyers Program.
- FSS will begin Financial Literacy Classes, in-person and zoom on Tuesday, July 25, 2023.
- FSS graduated Barbara Jones with a Certificate of completion.
- FSS enrolled 20 new participants and terminated 8 participants: HCV (1) graduated; PH
   (7) 1- Fraud (Unreported Income), 3- Evicted (Nonpayment), 2- Moved (vacated Unit),
   1- FSS Contract Expired & Family did not fulfill obligations or keep appointments.

## LOW INCOME PUBLIC HOUSING (LIPH)

	May 2023	June 2023	July 2023	Aug 2023	Sept 2023	Oct 2023
Waiting List	L	1192		Annual Control		
Occupancy Rate						
Rent Collection (TARs)						
Vacated Accounts TARs	TBD		<u> </u>			
Unit Turnaround Time (Days)						

AMP	Property	Total Units	Units Occupied	Units Vacant	Units under Vacancy Reduction Program with a Contractor
1	Monroe Circle	92	0	92	0 Section 18 Application
	Laurel Court	42	27	15	
	Harbor Homes	54	37	17	
2	Rabbi Shulman/628	127	0	127	0 Section 18 Application
	West Scott /501	127	65	62	
	Quads	52	46	6	
3	South Bend Avenue	20	16	4	2 units office
	Edison Gardens	19	15	4	
	Twyckenham	18	12	6	
	Scattered Sites 09	47	31	16	0
	Scattered Sites 10	66	33	33	0
4	LaSalle Landing	24	20	4	0
	Scattered Sites 12	44	23	21	0
	Scattered Sites 17	50	30	20	0
	Scattered Sites 18	31	16	15	0
TOTAL		813	371	442-92-127=223	

Workorders	Emer	gency	Routine					
Property	May	June	July	May	June	July		
Monroe Circle	0	0		0	0			
Plaza Apts.	0	0		0	0			
Laurel Court	0	0		45	17			
Lasalle Landing	0	0		13	6			
South Bend Avenue	0	0		19	35			
Westcott Apts.	0	0		64	126			
Harbor Homes	0	0		39	11			
Scattered Sites (IN15-09)	0	0		27	25			
Scattered Duplexes (10)	0	0		49	32			
Edison Gardens	0	0		17	10			
Twyckenham	0	0		11	13			
Scattered Sites (IN15-12)	0	0		18	25			
Acquisition Scattered Sites (IN15-17)	0	0		33	35			
Scattered Sites (IN15-18)	0	0		12	17			
Non-Tenant work orders	0	0		24	21			
Totals				37	373			

	JUNE CHARGED	<b>2023</b> PAID
Laurel Court	\$ 4,134.00	\$ 2,182.00
LaSalle Landing	\$ 8,381.00 \$	\$ 7,576.71 \$
South Bend Avenue	6,833.97 \$	5,510.00 \$
Westcott	31,688.99 \$	30,396.68 \$
Harbor Homes	5,991.00	4,102.00
Scattered Sites (15-	\$	\$
09)	11,242.00	10,695.00
Scattered Sites (15-	\$	\$
10)	10,111.27	8,233.00
•	\$	\$
Edison	5,038.00 \$	3,292.00 S
Twyckenham	3,963.00	3,872.00
	\$	\$
Scattered (15-12)	7,193.00	7,184.00
	\$	\$
Scattered (15-17)	15,183.00 \$	10,624.96 \$
Scattered (15-18)	1,902.00	1,875.00
	\$	\$
Total	111,661.23	95,543.35

In the month of June, we leased up (5) off the waiting list. Transfers (4)

Closed intake file for no response or request to be removed (128

Units ready to lease (7)

Grant Year	Awarded	Expended	Remaining Balance	Action taken
2021	\$2,312,670.00	\$2,312,670.00	0.00	Development Planning/Demolition
2022	\$2,830,526.00	\$1,153,727.00	\$1,676,799.00	Vacancy Reduction
2023	\$2,839,396.00	\$0.00	\$2,839,396.00	Vacancy Reduction and other Capital Activities
2021 PH Shortfall	\$1,137,402.00	\$769,350.00	first allocation = 0 Second allocation 0.00 Third allocation \$368,052.00	South Bend Avenue/ Vacancy Reduction Planning \$360,052 available 08/23
2022 PH Shortfall	\$1,548,904.00	\$861,629.00	\$687,275	Vacancy Reduction AMPS 3 and 4 Funds available March 2023
Safety and Security Grant Locks Change	\$103,461.00	\$103,461.00	0.00	Changing Locks on all PH Properties
Safety and Security Grant Carbon Monoxide Detectors	\$122,076.00	\$58,509.00	\$63,567.00	Purchase and install Carbon Monoxide Detectors in every unit
Total	\$10,894,435.00	\$4,716,115.00	\$6,178,320.00	



## **Housing Choice Voucher Program (HCVP)**

### June 2023

		HCVP F	Program Summa	ary			
		January	February	March	April	May	June
Total Households Served		2,217	2,239	2,262	2,295	2,321	2,314
	HCVP	2,005	2,027	2,055	2,071	,071 2,096	
TAACCITE EVOLUE ALLAMENTE IN	VASH Veterans	84	84	81	79	80	83
	FSS	44	44	43	40	38	38
	Emergency Housing Vouchers (EHV)	9	10	10	14	18	22
	Foster Youth (FYI)	13	12	12	11	11	12
	Port In	9	9	8	8	8	8
	Port Out	30	29	28	26	25	29
	Relocation	44	44	44	45	45	45
Reporting Rate		100%	99%	99%	98%	98%	97%
Waiting List		719	321	128	1,999	1,924	1,824

HCVP Process Summary								
	January	February	March	April	May	June		
Vouchers Issued (On the Street)	173	207	224	163	96	84		
Request for Tenancy Approval (RFTA) Processed	87	63	118	93	53	67		
New Move In/Port In/Changes of Unit	33/1/8	46/0/13	35/1/8	10/2/15	19/3/7	22/2/9		
Interim Changes	55	76	76	104	168	132		
Annual Reexaminations	128	130	136	108	93	106		
End of Participation	16	15	33	31	38	24		

	HCVP Housin	g Quality Stan	dard Inspect	ions Summa	iry	
	January	February	March	April	May	June
Total Number of Inspections	301	305	476	399	485	475
Initial Inspections	99	64	109	88	51	66
Initial Re- inspections	32	23	22	28	25	19
Annual Inspections	111	137	220	191	292	228
Annual Re- inspections	77	57	91	78	90	143
Abatement Inspections	12	12	21	10	10	9
Special Inspections	2	4	2	2	1	1
No Show %	10%	9%	10%	8%	10%	9%

## **HCVP Highlights:**

- Two new staff members added to HCV Program Team and onboarding completed for Kirin Moler and Katie Myrick.
- Award Letter received for 90 VASH vouchers; waiting on effective date from HUD.
- HUD Compliance Audit completed; including HASB HCV Panel Call.
- Staff Training: Compassionate Solutions for Problematic Behavior (Homelessness Series).
- Attended 2023 Indiana NAHRO Conference.



June 2023, Financial Report

Prepared for the Executive Director

And the Board of Commissioners

## Summary

- The compilation is done by amp; therefore, the budget to actual is prepared by amp.
- The YTD expenses and revenues from the previous year are added for a monthly comparison between the two years.
- A PUM page has been added so that the ability to evaluate costs by line can be done.
- A shortfall funding budget was added to separate out the actual maintenance costs that were performed at AMP 3 and AMP 4 with the funding.
- Other variances will be discussed in more detail at the board meeting.

PUM ANALYSIS FOR AMPS

FY	2023				
Oc	tober	1,	2022-September	30,	2023

201000	, and a representation of a comp		34%		36%		63%		60%
UML		Amp 1	64	Amp 2	111	Amp 3	107	Amp 4	89
ACC units		6.20.22.6	188	6 20 02 6 .	306	6.00.00.6	170	6 20 22 6	149
	Description	6.30.23 fye ytd actuals	AMP 1 PUM	6.30.23 fye ytd actuals	AMP 2 PUM	6.30.23 fye ytd actuals	AMP 3 PUM	6.30.23 fye ytd actuals	AMP 4 PUM
Revenue	Description	accuais	FOIN	ytu actuais	FOITI	actuals	F 0 (4)	ytu actuais	FUIII
	Rental Income	132,809	230.57	309,827	310.14	328,901	341.54	257,580	321.57
	Other Tenant Income	14,727	25.57	10,566	10.58			17,337	21.64
	Other Income	2,373	4.12	1,959	1.96	114,687	119.09	1,549	1.93
	Fraud Income								
	Grant Income	***				404 777	502.00	104.400	504.30
	Operating Subsidy Shortfall funding	663,651	1,152.17	896,619	897.52	484,278	502.88	484,120	604.39
	HAP Subsidy								
	Admin Fee Income								
	Port VASH (HAP)								
	Port VASH (Admin Fee)								
	Capital Fund Management Fee (1410)								
	Capital Fund Ops Transfer (1406)	7		- 5	157	15	13		.31
	Bookkeeping Fee						*		
	Management Fee								
	Total Revenue	813,560	1,412.43	1,218,970	1,220.19	927,867	963.52	760,586	949.55
Expenses									
-	Administrative Salaries	78,373	136.06	54,408	54.46	76,824	79.78	107,963	134.78
	Office Expense	25,494	44.26	35,186	35.22	25,581	26.56	19,807	24.73
	Other Administrative Expense	3,303	5.74	1,133	1.13		4.30	1,147	1.43
	Legal Expense	2,735	4.75	25,532	25.56	Vin 100	7.91	21,033	26.26
	Audit Expense	2,839	4.93	17,708	17.73	6,723	6.98	5,913	7.38
	Advertising		23						
	Travel and Training Bookkeeping Exp	5,162	8.96	8,026	8.03	7,138	7.41	6,568	8.20
	Asset Management Expense	16,920	29.38	0,020	0.03	14,850	15.42	13,050	16,29
	Management Fee Exp	44,805	77.79	69,733	69.80		64.44	57,074	71.25
Total Adn	nin Expenses	179,632	311.86	211,724	211.94	-	212.80	232,554	290.33
Basidans	en las								
Resident	Resident Services Salaries								
	Benefits								
Total Resi	ident Services								
esatita.									
Utility	Water	18,063	31.36	58,378	58.44	32,425	33.67	22,990	28.70
	Electric	7,572	13.15	67,917	67.98		18.83	32,262	40.28
	Gas	18,067	31.37	35,299	35.33	•	34.16	25,885	32.32
Total Utili	ity	43,702	75.87	161,593	161.76		86.65	81,136	101.29
Maintena		22			0.22		5945		
	Maintenance Wages	68,023	118.09	79,924	80.00		137.25	149,527	186.68
	Maintenance Materials	86,030	149.36	94,992	95.09	,	123.58	54,076	67.51 105.46
Total Mai	Maintenance Contracts	92,653 <b>246,705</b>	160.86 <b>428.31</b>	233,520 <b>408,435</b>	233.75 408.84		108.88 369.71	84,476 288,079	359.65
10(0) 10101	nichanice.	240,703	720.32	700,733	700.07	330,031	303.72	200,073	333.03
	Security Contracts/Costs	5,186	9.00	32,812	32.84	79	0.08	383	0.48
	Insurance Costs	67,303	116.85	125,351	125.48	61,540	63.90	74,060	92.46
	Employee Benefits	44,997	78.12	52,467	52.52	62,262	64.65	50,674	63.26
	Bad Debt	13,275	23.05	2,239	2.24		-	100	35
	Vash Port (HAP) Expense								
	HAP Expense								
	FSS Expense Other General Expense								
Total Oth	er Expense	130,761	227.02	212,868	213.08	123,881	128.64	125,117	156.20
Net Incom	ne Before Depreciation +(-)	212,759	369.37	224,349	224.57	159,579	165.71	33,699	42.07
Mer INCOL	· ·								
	Depreciation	198,825	345.18	128,952	129.08	87,675	91.04	126,225	157.58
Net Incon	ne After Depreciation +/(-)	13,934	24.19	95,397	95.49	71,904	74.67	(92,526)	(115.51)

ACC units		6 30 33 5 m and	6 30 33 6 m	6 20 22 6 a	
Description	FYE 23 Budget	6.30.23 fye ytd actuals	6.30.22 fye ytd actuals	6.30.23 fye ytd budget	% of Budget
Revenue	470 407		240.005	07.545	1260
Rental Income Other Tenant Income	130,193 13,125	132,809 14,727	219,085 9,844	97,645 9,844	136% 150%
Other Income	127,859	2,373	95,894	95,894	2%
Fraud Income	-27,033	2,373	53,05	20,00	
Grant Income					
Operating Subsidy	781,211	663,651	723,967	585,908	113%
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410) Capital Fund Ops Transfer (1406)	74,336		6,150	55,752	0%
Bookkeeping Fee	74,336	**	6,150	33,732	0%
Management Fee					
Total Revenue	1,126,724	813,560	1,054,940	845,043	96%
Expenses					
Administrative Salaries	121,099	78,373	99,896	90,824	86%
Office Expense	20,623	25,494	15,467	15,467	165%
Other Administrative Expense	4,935	3,303	3,702	3,701	89%
Legal Expense	12,458	2,735	9,343	9,344	29%
Audit Expense	6,814	2,839	8,159	5,111	56%
Advertising	225		450	470	007
Travel and Training	226	- 163	169	170	0% 91%
Bookkeeping Exp	7,541	5,162 16,920	9,042 12,056	5,656 10,020	169%
Asset Management Expense Management Fee Exp	13,360 64,602	44,805	77,463	48,452	92%
Total Admin Expenses	251,658	179,632	235,297	188,744	95%
Resident Services Resident Services Salaries Benefits					
Total Resident Services	•				
Utility					
Water	63,042	18,063	46,354	47,282	38%
Electric	10,588	7,572	7,785	7,941	95%
Gas	25,830	18,067	18,993	19,373	93%
Total Utility	99,460	43,702	73,132	74,595	59%
Maintenance					
Maintenance Wages	231,066	68,023	149,315	173,300	39%
Maintenance Materials	132,352	86,030	97,317	99,264	87%
Maintenance Contracts	201,760	92,653	148,353	151,320	61%
Total Maintenance	565,178	246,705	394,985	423,884	58%
Security Contracts/Costs		5,186	214	12	
Insurance Costs	100,369	67,303	66,277	75,277	89%
Employee Benefits	98,809		77,950	74,107	61%
Bad Debt	6,510	13,275	15	4,883	272%
Vash Port (HAP) Expense	· ·			-	
HAP Expense				3	
FSS Expense	- 5			-	
Other General Expense Total Other Expense	205,688	130,761	144,441	154,266	85%
Net Income Before Depreciation +{-}	4,739	212,759	207,085	3,555	5985%
Depreciation	265,100	198,825	198,825	198,825	100%
Net Income After Depreciation +/(-)	(260,361	) 13,934	8,260	(195,270	-7%

ACC units			£ 30 33 5 a sad	6 30 33 6 0 44	6 30 33 6 4	
_	Description	FYE 23 Budget	actuals	6.30.22 fye ytd actuals	6.30.23 fye ytd budget	% of Budget
Revenue	Rental Income	435,199	309,827	373,962	326,399	95%
	Other Tenant Income	15,207	10,566	9,445	11,405	93%
	Other Income	2,674	1,959	2,006	2,006	98%
	Fraud Income					
	Grant Income					
	Operating Subsidy	754,383	896,619	664,937	565,787	158%
	HAP Subsidy Admin Fee Income					
	Port VASH (HAP)					
	Port VASH (Admin Fee)					
	Capital Fund Management Fee (1410)					
	Capital Fund Ops Transfer (1406)	343,252	173	260,338	257,439	0%
	Bookkeeping Fee					
	Management Fee					
	Total Revenue	1,550,715	1,218,970	1,310,688	1,163,036	105%
Expenses	Administrative Salaries	146,080	54,408	78,213	109,560	50%
	Office Expense	42,492	35,186	31,869	31,869	110%
	Other Administrative Expense	4,202	1,133	3,151	3,152	36%
	Legal Expense	22,983		17,238	17,237	148%
	Audit Expense	11,452	17,708	13,697	8,589	206%
	Advertising	-			-	
	Travel and Training					
	Bookkeeping Exp	14,532	8,026	10,404	10,899	74% 0%
	Asset Management Expense Management Fee Exp	124,494	69,733	89,125	93,371	75%
Total Admi	in Expenses	366,235		243,697	274,676	77%
Resident So	ervices					
ricaldelli a	Resident Services Salaries					
	Benefits					
Total Resid	lent Services	•				
Utility						
	Water	97,157		71,439	72,868	80%
	Electric	150,959		111,000	113,219	60%
Total Utilit	Gas	53,316		39,203	39,987	88%
rotal Othic	.y	301,432	161,593	221,642	226,074	71%
Maintenan	nce					
	Maintenance Wages	102,894		102,982	77,171	104%
	Maintenance Materials Maintenance Contracts	180,620 292,889		132,809	135,465	70% 106%
Total Main		292,889 <b>576,403</b>	,	201,389 <b>437,180</b>	219,667 <b>432,302</b>	94%
TOTAL INIBILI	nendine.	370,403	400,433	437,100	432,302	3470
	Security Contracts/Costs	f8:	32,812	35,681	•	0%
	Insurance Costs	180,537	125,351	127,193	135,403	93%
	Employee Benefits	87,320			65,490	80%
	8ad Debt Vash Port (HAP) Expense	21,760	2,239	- 5	16,320	14%
	HAP Expense				-	
	FSS Expense				V	
	Other General Expense	*	194		-	
Total Othe	er Expense	289,617	212,868	233,591	217,213	98%
Net Incom	e Before Depreciation +(-)	17,028	224,349	174,578	12,771	1757%
	Depreciation	171,936	128,952	128,952	128,952	100%
Net Incom	e After Depreciation +/(-)	(154,908	95,397	45,626	(116,181)	-82%

ACC units		6.30.23 fye	6.30.22 fye	6.30.23 fye	
Description	FYE 23 Budget	ytd actuals	ytd actuals	ytd budget	% of Budget
Revenue		20			
Rental Income	320,005	328,901	274,977	240,004	137%
Other Tenant Income	29,566		22,050	22,175	0%
Other Income Fraud Income	39,278	114,687	29,459	29,459	389%
Grant Income					
Operating Subsidy	610,262	484,278	453,394	457,697	106%
Shortfall funding	0.00,000		133,33	107,027	20070
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)	22.222			1.220	429
Capital Fund Ops Transfer (1406)	27,765	57	97,352	20,824	0%
Bookkeeping Fee					
Management Fee					
Total Revenue	1,026,876	927,867	877,232	770,157	120%
Expenses					
Administrative Salaries	98,406	76,824	73,734	73,805	104%
Office Expense	20,603	25,581	15,650	15,452	166%
Other Administrative Expense	3,891	4,143	2,918	2,918	142%
Legal Expense	1,390	7,613	917	1,043	730%
Audit Expense Advertising	5,980	6,723	7,158	4,485	150%
Travel and Training	264			198	
Bookkeeping Exp	12,961	7,138	8.112	9,721	73%
Asset Management Expense	19,800	14,850	10,816	14,850	
Management Fee Exp	111,035	62,057	69,491	83,276	75%
Total Admin Expenses	274,330	204,928	188,796	205,748	100%
Resident Services					
Resident Services Salaries					
Benefits					
Total Resident Services	2				
Utility					
Water	59,711	32,425	43,905	44,783	72%
Electric	21,473	18,130	15,789	16,105	113%
Gas	30,922	32,892	22,737	23,192	142%
Total Utility	112,106	83,447	82,431	84,080	99%
Maintenance					
Maintenance Wages	102,894	132,176	112,574	77,171	171%
Maintenance Materials	140,395	119,005	103,232	105,296	113%
Maintenance Contracts	126,700	104,850	109,088	95,025	110%
Total Maintenance	369,989	356,031	324,894	277,492	128%
Security Contracts/Costs	107	79	189	_	0%
Insurance Costs	89,585	61,540	73,255	67,189	92%
Employee Benefits	73,059	62,262	53,982	54,794	114%
Bad Debt	16,000	•	-	12,000	0%
Vash Port (HAP) Expense	150			5	
HAP Expense	100				
FSS Expense Other General Expense	- 70			- 5	
Total Other Expense	178,644	123,881	127,426	133,983	92%
•				,	
Net Income Before Depreciation +(-)	91,807	159,579	153,685	68,855	232%
Depreciation	116,900	87,675	87,675	87,675	100%
Net Income After Depreciation +/(-)	(25,093)	71,904	66,010	(18,820)	-382%

ACC units					
Description	FYE 23 Budget	6.30.23 fye ytd actuals	6.30.22 fye ytd actuals	6.30.23 fye ytd budget	% of Budget
Revenue		25000000	4-250		1,000
Rental Income	302,489	257,580	259,926	226,867	114%
Other Tenant Income	12,121	17,337	9,091	9,091	191%
Other Income	47,360	1,549	35,520	35,520	4%
Fraud Income					
Grant Income	F 43 455	101120	202 626	107.755	4400
Operating Subsidy	543,155	484,120	382,636	407,366	119%
Shortfall funding					
HAP Subsidy Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)	12,278		4,800	9,209	0%
Bookkeeping Fee			.,	2,1102	170.70
Management Fee					
Total Revenue	917,403	760,586	691,973	688,052	111%
Expenses					
Administrative Salaries	121,099	107,963	43,075	90,824	119%
Office Expense	17,294	19,807	13,120	12,971	153%
Other Administrative Expense	1,697	1,147	1,273	1,273	90%
Legal Expense	11,704	21,033	8,778	8,778	240%
Audit Expense	5,254	5,913	6,295	3,941	150%
Advertising					
Travel and Training	199	12	12	149	.5722
Bookkeeping Exp	11,390	6,568	7,633	8,543	77%
Asset Management Expense	17,400	13,050	10,178	13,050	2001
Management Fee Exp Total Admin Expenses	97,576	57,074	65,393 155,745	73,182	78% 109%
Total Admin Expenses	283,613	232,554	155,745	212,710	10976
Resident Services					
Resident Services Salaries					
Benefits					
Total Resident Services	•				
Utility					
Water	29,028	22,990	21,344	21,771	106%
Electric	42,803	32,262	31,473	32,102	100%
Gas	28,265	25,885	20,783	21,199	122%
Total Utility	100,096	81,136	73,600	75,072	108%
Maintenance					
Maintenance Wages	79,057	149,527	60,583	59,293	252%
Maintenance Materials	81,883	54,076	60,208	61,412	88%
Maintenance Contracts	115,556		98,847	86,667	97%
Total Maintenance	276,496	288,079	219,638	207,372	139%
Security Contracts/Costs	-	383	237	125	0%
Insurance Costs	106,992	74,060	71,616	80,244	92%
Employee Benefits	26,901	50,674	19,219	20,176	251%
Bad Debt	15,124	-		11,343	0%
Vash Port (HAP) Expense	3.74			176	
HAP Expense				7 - 7	
FSS Expense Other General Expense	- 0				
Total Other Expense	149,017	125,117	91,072	111,763	112%
Net Income Before Depreciation +{-}	108,181	33,699	151,918	81,136	42%
Depreciation	168,300	126,225	126,225	126,225	100%
Net Income After Depreciation +/(-)	(60,119)	(92,526)	25,693	(45,089)	205%

## SHORTFALL FUNDING AMP 3

Description	FYE 23 Budget	6.30.23 fye	6.30.22 fye	6.30.23 fye ytd budget	% of Budget
Revenue  Rental Income Other Tenant Income Other Income Other Income Fraud Income Grant Income Operating Subsidy HAP Subsidy Admin Fee Income Port VASH (HAP) Port VASH (Admin Fee) Capital Fund Management Fee (1410) Capital Fund Ops Transfer (1406) Bookkeeping Fee Management Fee	1,243,513	933,176	465,473	932,635	100%
Total Revenue	1,243,513	933,176	465,473	932,635	100%
Expenses  Administrative Salaries Office Expense Other Administrative Expense Legal Expense Audit Expense Advertising Travel and Training Bookkeeping Exp Management Fee Exp Total Admin Expenses  Resident Services Resident Services Salaries Benefits Total Resident Services Utility Water Electric Gas Total Utility				-	
Maintenance Maintenance Wages					
Maintenance Materials Maintenance Contracts Total Maintenance	1,243,513 1,243,513	933,176 <b>933,176</b>	465,473 <b>465,473</b>	932,635 <b>932,635</b>	100% 100%
Security Contracts/Costs Insurance Costs Employee Benefits Bad Debt Vash Port (HAP) Expense HAP Expense FSS Expense Other General Expense					
Net Income Before Depreciation +(-)	-				0%
Depreciation			-		
Net Income After Depreciation +/(-)				-	

### HCVP HAP

		HCVF	HAP		
Description	FYE 23 Budget	6.30.23 fye	6.30.22 fye ytd actuals	6.30.23 fye	% of Budget
Revenue		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7	
Rental Income					
Other Tenant Income					
Other Income	-	5,382	43,748	74 220	0%
Fraud Income Grant Income	28,426	44,606	21,320	21,320	209%
Operating Subsidy					
HAP Subsidy	15,397,902	13,802,516	10,745,521	11,548,427	120%
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410) Capital Fund Ops Transfer (1406)					
Bookkeeping Fee					
Management Fee					
Total Revenue	15,426,328	13,852,503	10,810,589	11,569,746	120%
Expenses					
Administrative Salaries					
Office Expense Other Administrative Expense					
Legal Expense					
Audit Expense					
Advertising					
HCV Inspections					
Travel and Training Bookkeeping Exp					
Management Fee Exp					
Total Admin Expenses	-				
Resident Services					
Resident Services Salaries					
Benefits Total Resident Services					
FRAIRIA					
Utility Water					
Electric					
Gas					
Total Utility	•				
Maintenance					
Maintenance Wages					
Maintenance Materials Maintenance Contracts					
Total Maintenance					
Security Contracts/Costs					
Insurance Costs					
Employee Benefits					
Bad Debt		-			
Vash Port (HAP) Expense HAP Expense	15,358,416	14,099,726	11,012,459	11,518,812	122%
FSS Expense	67,912	30,969	50,934	50,934	
Port Out Admin fee Expense		,			
Other General Expense					
Total Other Expense	15,426,328	14,130,695	11,063,393	11,569,746	122%
Net Income Before Depreciation +(-)		(278,192)	(252,804)	•	
Depreciation	-	•	•		
Net Income After Depreciation +/(-)	-	(278,192)	(252,804)		

### **HCVP ADMIN**

		110	TI ADIMIT		
Description	FYE 23 Budget	6.30.23 fye ytd actuals	6.30.22 fye ytd actuals	6.30.23 fye ytd budget	% of Budget
Revenue			-		
Rental Income					
Other Tenant Income					
Other Income	100	31,750	23,632		0%
Fraud Income	28,426	41,492	21,320	21,320	195%
Grant Income					
Operating Subsidy					
HAP Subsidy	0.020				
Admin Fee Income	1,308,641	1,031,036	944,164	981,481	105%
Port VASH (HAP)	600,469	599,512	442,648	450,352	133%
Port VASH (Admin Fee) Capital Fund Management Fee (1410)	54,811	40,761	37,513	41,108	99%
Capital Fund Ops Transfer (1406)					
Bookkeeping Fee Management Fee					
Total Revenue	1,992,347	1,744,551	1,469,277	1,494,260	117%
Expenses					
Administrative Salarles	393,980	280,384	281,362	295,485	95%
Office Expense	61,686	60,685	46,265	46,265	131%
Other Administrative Expense	3,976	6,879	2,982	2,982	231%
Legal Expense		2,445		2.0	
Audit Expense	8,000	9,005	11,127	6,000	150%
Advertising	-				
HCV Inspections	89,311	81,587	66,983	66,983	
Travel and Training	5,725	-	4,365	4,294	0%
Bookkeeping Exp	183,136	142,493	134,865	137,352	104%
Management Fee Exp	293,017	228,388	215,784	219,763	104%
Total Admin Expenses	1,038,831	811,867	763,733	779,123	104%
Resident Services Resident Services Salaries Benefits Total Resident Services					
Total Hesiaciti Services					
Utility					
Water					
Electric					
Gas					
Total Utility					
Maintenance					
Maintenance Wages					
Maintenance Materials					
Maintenance Contracts					
Total Maintenance					
Security Contracts/Costs					
Insurance Costs	114,472	75,078	79,593	85,854	87%
Employee Benefits	132,205	93,392	97,440	99,154	94%
Bad Debt	- 2	3,263		-	
Vash Port (HAP) Expense	600,469	599,512	442,648	450,352	133%
HAP Expense	137			1.0	
FSS Expense	-			-	
Port Out Admin fee Expense	5,160	7,575	8,347	3,870	
Other General Expense				200	
Total Other Expense	852,306	778,819	628,028	639,230	122%
Net Income Before Depreciation +(-)	101,210	153,865	77,516	75,908	203%
Depreciation	15,900	11,925	11,925	11,925	100%
Net Income After Depreciation +/(-)	85,310	141,940	65,591	63,983	222%

### **GRANTS (FSS)**

Description	FYE 23 Budget	6.30.23 fye ytd actuals	6.30.22 fye ytd actuals	6.30.23 fye ytd budget	% of Budget
Revenue					
Rental Income					
Other Tenant Income					
Other Income					
Fraud Income	22 .500		100000		
Grant Income	99,400	60,321	49,099	74,550	81%
Operating Subsidy					
HAP Subsidy Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)					
Bookkeeping Fee					
Management Fee					
Total Revenue	99,400	60,321	49,099	74,550	81%
Expenses					
Administrative Salaries					
Office Expense					
Other Administrative Expense					
Legal Expense					
Audit Expense					
Advertising					
Travel and Training					
Bookkeeping Exp Management Fee Exp					
Total Admin Expenses	2.0				
Total Culture Expenses					
Resident Services					
Resident Services Salaries	64,772	44,902	38,500	48,579	92%
Benefits	34,628	14,364	10,600	25,971	55%
Total Resident Services	99,400	59,265	49,100	74,550	79%
Utility					
Water					
Electric					
Gas					
Total Utility				-	
Maintenance					
Maintenance Wages					
Maintenance Materials					
Maintenance Contracts					
Total Maintenance		*			
Security Contracts/Costs					
Insurance Costs	43	95		100	
Employee Benefits					
Bad Debt					
Vash Port (HAP) Expense					
HAP Expense					
FSS Expense		1.000			
Other General Expense Total Other Expense		1,056 <b>1,056</b>			
•	100	1,036		Ēģ.	
Net Income Before Depreciation +(-)	-	*		*.0	
Depreciation					
Net Income After Depreciation +/(-)				-	

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	6	3.30.23 fye ytd	3.30.22 fye ytd	3.30.23 fye ytd	
Description	FYE 23 Budget	actuals	actuals	budget	% of Budget
Revenue					
Rental Income	7				
Other Tenant Income	440.430	****			
Other Income	140,139	112,342	105,271	105,104	107%
Fraud Income Grant Income				- 3	
Operating Subsidy	-				
HAP Subsidy	- 0				
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)				- 9	
Capital Fund Management Fee (1410)	141,526	283,053	173,450	106,145	267%
Capital Fund Ops Transfer (1406)	-				
Asset Management Fee	50,560	44,820	33,050	37,920	0%
Bookkeeping Fee	229,561	169,387	170,056	172,171	98%
Management Fee	690,724	462,058	517,256	518,043	89%
Total Revenue	1,252,510	1,071,659	999,083	939,383	114%
Expenses					
Administrative Salaries	738,747	481,694	542,602	554,060	87%
Office Expense	92,492	99,058	73,663	69,369	143%
Other Administrative Expense	32,050	34,081	24,038	24,038	142%
Legal Expense	12,706	10,691	9,530	9,530	112%
Audit Expense	2,500	2,811	3,711	1,875	150%
Advertising	270	76	203	203	37%
Travel and Training	5,820	-		4,365	0%
Bookkeeping Exp Management Fee Exp	- 6				
Total Admin Expenses	884,585	628,410	653,747	663,439	95%
	00,,000				
Resident Services Resident Services Salaries Benefits					
Other Resident Services		43,464	16,269		
Total Resident Services	9	43,464	16,269		
Utility					
Water				15	
Electric		1/4/7	496		
Gas				- 5	
Total Utility			496	- 5	
				10	
Maintenance				-	
Maintenance Wages Maintenance Materials		224	7.000	- 3	
Maintenance Materials  Maintenance Contracts	22.012	224	3,000	17.110	
Total Maintenance	22,813 <b>22,813</b>	2,670 <b>2,894</b>	2,804 <b>5,804</b>	17,110 17,110	
Security Contracts/Costs					
Insurance Costs	103,023	67,622	56,852	77,267	88%
Employee Benefits	150,235	87,035	119,695	112,676	77%
Bad Debt	150,233	07,033	115,055	112,070	7276
Vash Port (HAP) Expense					
HAP Expense					
FSS Expense				- 9	
Other General Expense		10,800	10,800		
Total Other Expense	253,258	165,457	187,347	189,944	87%
Net Income Before Depreciation +(-)	91,854	231,433	135,420	68,891	336%
Depreciation	7,700	5,775	5,775	5,775	100%
Net Income After Depreciation +/(-)	84,154	225,658	129,645	63,116	358%

BANK	ACCT#	ACCT # DESCRIPTION	2022 OCT	NOV	DEC	2023 JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	2023 SEPT
1ST SOURCE 1ST SOURCE 1ST SOURCE 1ST SOURCE 1ST SOURCE 1ST SOURCE 1ST SOURCE	2249 1310 1302 1294 1328 2264 2256	AMP 1 AMP2 AMP3 AMP 4 CCOC SEC DEPOSITS AMP CAPEX Development	\$418,865 \$332,549 \$195,175 \$396,596 \$273,502 \$79,620 \$64,903	\$456,683 \$321,946 \$293,689 \$390,611 \$255,339 \$79,620 \$48,591 \$119,653	\$510,556 \$363,500 \$266,816 \$363,530 \$279,371 \$79,620 \$42,388	\$511,247 \$356,881 \$275,578 \$415,125 \$278,278 \$79,620 \$39,092	\$539,827 \$357,866 \$315,482 \$421,587 \$268,577 \$79,620 \$38,557	\$478,449 \$214,681 \$264,896 \$384,155 \$224,000 \$79,620 \$38,557 \$241,630	\$520,262 \$256,822 \$332,636 \$399,029 \$266,220 \$79,620 \$0	\$592,101 \$433,993 \$332,457 \$370,141 \$233,767 \$79,620 \$0 \$241,630	\$565,939 \$487,354 \$367,510 \$375,063 \$477,239 \$79,620 \$0 \$241,630			
1ST SOURCE 1ST SOURCE 1ST SOURCE 1ST SOURCE	1256 2256 2280 6024	GENERAL FUND HAP ESCROW FORFEITURE SEC 8 ADM SEC 8 HAP	\$297,311 \$629,541 \$132,253	\$174,035 \$632,203 \$70,869	\$110,382 \$694,964 \$131,689	\$193,658 \$713,053 \$218,092	\$153,168 \$746,609 \$30,687	\$114,361 \$534,482 \$226,306	\$118,064 \$5,074 \$555,920 \$180,666	\$121,939 \$5,382 \$530,528 \$18,716	\$183,109 \$5,382 \$613,737 \$39,816			
Centier	7537 5942	FSS ESCROW PHA FSS ESCROW HAP TOTAL CASH PER BANK	\$2,112 \$35,396 \$2,977,475	\$2,459 \$3,196 \$3,753 \$4,311 \$4,868 \$5,425 \$5,592 \$37,459 \$39,818 \$42,756 \$45,163 \$48,571 \$48,800 \$53,822 \$2,883,157 \$3,005,483 \$3,246,786 \$3,121,106 \$2,854,575 \$3,010,168 \$3,019,688	\$3,196 \$39,818 \$3,005,483	\$3,753 \$42,756 \$3,246,786	\$4,311 \$45,163 \$3,121,106	\$4,868 \$48,571 \$2,854,575	\$5,425 \$48,800 \$3,010,168	\$5,592 \$53,822 \$3,019,688	\$5,760 \$57,600 \$3,499,757	0\$	08	\$0

capital balances at month end

total authorized	balance @ balance @ b 9/30/2022 1.0/31/2022	balance @ 11/30/2022	balance @ 12/31/2022	balance @ balance @ 1/31/2023 2/28/20	)23	balance @ t 3/31/2023	balance @ 4/30/2023	balance @ 5/31/2023	balance @ 6/30/2023
2,312,670.00 698,898	98 386,032	7,334	774	774	774	0	0	0	0
2,830,526.00 2,830,526	5 2,830,526	2,754,893	2,608,976	2,464,077	2,374,105	2,263,999	2,202,486	2,127,656	1,676,799
2,839,396.00					2,839,396	2,839,396	2,839,396	2,839,396	2,839,396
620,330.00 11,576	9,676	9,676	8,726	0	0	0	0	0	0
103,461.00 30,472	15,992	15,992	15,992	15,543	15,543	0	0	0	0
122,076.00			122,076	122,076	63,576	63,576	63,576	63,576	63,576
401,297.00 0 368,052.00 71,547	00	0 0	0 0	00	0 0	00	00	00	0 0
368,052.00 368,052	368,052	368,052	368,052	368,052	368,052	368,052	368,052	368,052	368,052
202,018.00 202,018	159,043	45,893	7,443	3,143	3,143	0	0	0	
673,443.00 673,443	673,443	673,443	673,443	673,443	673,443	532,786	260,409	106,206	13,832
673,443.00 673,443	673,443	673,443	673,443	673,443	673,443	673,443	673,443	673,443	673,443

South Bend Annual Operating Budget FY 2023 October 1, 2022-September 30, 2025

	Total	1,187,886 70,019 357,311	56,853 1,342,913 2,689,012 15,397,902 1,308,641	600,469 54,811 141,526 457,631	23,664,974	1,619,412 255,190 50,751 89,311	61,241 40,000 270 12,234	2,128,410	64,772 34,628 99,400	248,939 225,824 138,333 613,096	515,911 535,250 2,003,231 3,054,392	694,978 568,529 59,394 600,469
		# "	17 2 2		23,0	ਜ਼ ''		2,				
	Blended											
Primary	Government	1,187,886 70,019 357,311	56,853 1,342,913 2,689,012 15,397,902 1,308,641	600,469 54,811 141,526 457,631	23,664,974	1,619,412 255,190 50,751 89,311	61,241 40,000 270 12,234	2,128,410	64,772 34,628 99,400	248,939 225,824 138,333 613,096	515,911 535,250 2,003,231 3,054,392	694,978 568,529 59,394 600,469
	Elimination			(229,561) (50,560) (690,724)	(970,845)		229,561	50,560 690,724 970,845	?	,	,	
	Grants (FSS)	· · · · ·	99,400		99,400				64,772 34,628 99,400			•
	Total HCVP		56,853 - 15,397,902 1,308,641	54,811	17,418,676	393,980 61,686 3,976	8,000 - 5,725 183,136	293,017	1 60 1	1 . 10 .	-030++	114,472 132,205
	HCVP Ops	•	28,426	54,811	1,992,347	393,980 61,686 3,976	8,000 5,725 183,136	293,017	ı			114,472 132,205 600,469 5,160
	HCVP HAP	•	28,426		15,426,328			•	•	•	,	
	2202	140,139		141,526 229,561 50,560 690,724	1,252,510	738,747 92,492 32,050	12,706 2,500 270 5,820	884,586	i.e.	•	22,813	103,023
591	Total AMPs	1,187,886 70,019 217,171	1,243,513	457,631	5,865,232	486,685 101,012 14,725	48,535 29,500 689 46,475	50,560 397,707 1,175,838		248,939 225,824 138,333 613,096	515,911 535,250 1,980,418 3,031,579	477,483
591	_	Funds 1,187,886 70,019 217,171	1,243,513 1,243,513 2,689,012	457,631	1,243,513 5,865,232	486,685 101,012 14,725	48,535 29,500 689 689	50,560 397,707 1,175,838		248,939 225,824 138,333 613,096	515,911 535,250 1,243,513 1,980,418 1,243,513 3,031,579	477,483 286,089 59,394
145 591		<del></del>		12,278 457,631		121,099 486,685 17,294 101,012 1,697 14,725	11,704 48,535 5,254 29,500 1139 689			29,028 248,939 42,803 225,824 28,265 138,333 100,097 613,096		106,992 477,483 26,901 286,089 15,124 59,394
	Shortfall	Funds	1,243,513		1,243,513			17,400 97,576 383,614 1,1			1,243,513 1,	
145	AMP4 Shortfall	Funds 302,489 1,7 12,121 47,360	1,243,513	12,278	917,403 1,243,513	121,099 17,294 1,697	11,704 5,254 199 11 390	11,035 97,576 11,035 274,329 283,614 1.1.		29,028 42,803 28,265 100,097	79,057 81,883 115,556 1,243,513 276,496 1,243,513 3	106,992 26,901 15,124
165 145	AMP3 AMP4 Shortfall	Funds 322,489 Funds 1,, 29,566 12,121 39,278 47,360	1,243,513	27,765 12,278	1,026,877 917,403 1,243,513	98,406 121,099 20,603 17,294 3,891 1,697	1,390 11,704 5,980 5,254 	124,494 111,035 97,576 3 366,236 274,329 283,614 1.1		59,711 29,028 21,473 42,803 36,922 28,765 112,107 100,097	102,894 79,057 140,395 81,883 126,700 115,556 1,243,513 369,989 276,496 1,243,513 3,	89,585 116,992 73,059 26,901 16,000 15,124

5,358,416	67,912	7.349,699		419,976	745,836	(325,860)
H		3 8				
15,358,416	67,912	17.349.699		419,976	745,836	(325,860)
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		,				
15,358,416	67,912	16.273.474		106,370	15,900	90,470
,		857 306		101,210	15,900	85,310
15,358,416	67,912	15.426.328			12.2	1
	•	253 258		91,853	7,700	84,153
•	•	. 827 966		221,753	722,236	(500,483)
_				4		1
		149.017	i de la constante de la consta	108,179	168,300	(60,121)
•		170 644	10/014	91,807	116,900	(25,093)
	,		Postaria de la constanta de la	17,027	171,936	(154,909)
			envisor.	4,739	265,100	(260,361)
		Other General Expense		Net Income Before Depreciation +(-)		Net Income After Depreciation +/(-)

## DEVELOPMENT AND PROCUREMENT

THE CITY OF SOUTH BEND HAS PROCURED A CONTRACT FOR THE DEMOLITION OF MONROE CIRCLE. THE WINNER OF THE BID IS GREEN DEMOLITION. THE DEMOLITION WILL TAKE PLACE AT THE END OF JULY OR THE BEGINNING OF AUGUST 2023. GREEN DEMOLITION WILL TAKE IMMEDIATE POSSESSION OF THE PROPERTY AND FENCE IT OFF. AT THIS POINT THE PROPERY WILL BE OUT OF OUR HANDS. WHEN THEY ARE DONE, WE ARE RESPONSIBLE FOR CHAINING ALL OF THE FENCES FOR SAFETY PRECAUTIONS.

HEARTLAND ENVIRONMENT WILL REMOVE TWO UNDERGROUND TANKS FROM RABBI SHULMAN. THEY WILL COORDINATE THE TIME WITH GREEN DEMOLITION.