SOUTH BEND HOUSING AUTHORITY BOARD OF COMMISSIONERS MEETING

FEBRUARY 2024

Transforming Communities



HASB MISSION

IT IS THE MISSION OF THE HOUSING AUTHORITY OF SOUTH BEND (HASB) TO PROVIDE SAFE AND AFFORDABLE HOUSING ASSISTANCE TO INDIVIDUALS AND FAMILIES IN A MANNER THAT IS RESPECTFUL, PROFESSIONAL AND SERVICE- ORIENTED. THE HASB IS COMMITTED TO MAXIMIZE ITS EXISTING RESOURCES AND WORK IN PARTNERSHIP WITH THE COMMUNITY TO ASSIST RESIDENTS IN REACHING INDIVIDUAL AND FAMILY GOALS, INCLUDING THOSE OF SELF-SUFFICIENCY, THROUGH EDUCATION, INCREASING EMPLOYMENT AND HOMEOWNERSHIP OPPORTUNITIES.



BOARD OF COMMISSIONERS MEETING FEBRUARY 2024

ROLL CALL

MEETING MINUTES

PUBLIC COMMENT

NEW BUSINESS

EXECUTIVE DIRECTORS REPORT:

- > FAMILY SELF SUFFICIENCY
- > ASSET MANAGEMENT (Public Housing and Housing Choice Voucher)
- > FINANCE
- > DEVELOPMENT and PROCUREMENT

BOARD MEMBERS COMMENTS

BOARD CHAIR CLOSING REMARKS

MEETING ADJOURNED

THE HOUSING AUTHORITY OF THE CITY OF SOUTH BEND, INDIANA

REGULAR BOARD MEETING MINUTES 501 Alonzo Watson Drive South Bend In 46601 January 23rd, 2024 @ 9 a.m.

https://zoom.us/j/8612582297?pwd=S0h3aWozaWR1MFVoYzNIO01SOloxdz09

Meeting ID: 861 258 2297 Passcode: W8Pk1B

CALL TO ORDER:

Commissioner Calvin called the meeting to order 9:00 a.m.

ROLL CALL:

Commissioner Calvin, Commissioner Luecke, Commissioner Chamblee, Commissioner Daniel, Commissioner McNally.

HASB STAFF:

Marsha Parham-Green; Executive Director, Deborah Mobley; Director of PH, Lori Wallace; Director of HCV, Andy Delaney; CFO, Katherine Bailey; Family Self Sufficiency Coordinator, Pamela Rogers, Administrative Assistant to Executive Director/Board Secretary

OTHERS:

Attorney J. Harris

Public

Dave Sinclair
Caleb Bauer
City of South Bend
Jordan Smith
Michael Serposs
Erik Glavich
Marmain Apartments
City of South Bend
Business Owner
City of South Bend

OLD BUSINESS:

Commissioner Luecke moved to approval of Minutes from the November 2023, board of commission meetings, Commissioner Daniel second the motion. The vote was as follows.

Commissioner Luecke	AYE
Commissioner Chamblee	AYE
Commissioner Daniel	AYE
Commissioner McNally	AYE
Commissioner Calvin	AYE

PUBLIC COMMENTS:

Caleb Bauer stated that he wanted to congratulate Marsha Parham-Green on joining the South Bend Housing Authority, we look forward to working closely with you. The city continues to be here as a supportive partner to assist the HASB as we work through the vacancy work and the Monroe Circle and Rabbi Shulman block. Thanks to all the staff for the work you do every day.

NEW BUSINESS

Michael Serposs stated he was one of the owners of the Marmain Apartments and to bring everyone up to speed in 2022 we entered into a Memorandum of understanding (MOU) with the HASB where we would reserve twenty percent of our units for voucher residents, and since then, we have amended it to forty percent. We spent since acquiring it about four million dollars trying to renovate the old building. Over the last year and a half, we have had a predominantly successful start to this relationship. So, the topic at hand today is we are looking to re-finance our expensive construction loan which unfortunately is a floating rate loan and now the interest rate is around ten percent. With a Fannie Mae affordable loan, it's a product for this type of partnership. One of the requirements of the lender is that the MOU is officially recorded at the county and that was never done. So, I have asked your board and departments to simply sign this recording memorandum that simply records what's already agreed to pertaining to the property. My team and attorney have sent it to your office if you want to review it today. We are trying to re-finance before the end of the month, but I am here to answer any questions you may have and try to make sure we are on the same page with what needs to get done.

Mrs. Parham-Green said it is her understanding that there is another agreement. We did receive the agreement and the agreement was sent to her attention about two weeks ago, however she was provided with an estoppel agreement that was signed subsequent to the two MOUs, and if Mr. Serposs could explain what that agreement does and the purpose of it.

Mr. Serposs said the estoppel agreement was required by the existing lender. They refinanced with them March 2023 and at that point the building wasn't stabilized and have ninety five percent occupancy. We were wrapping up construction and were unable to secure more permanent debt, so that lender required an estoppel agreement which basically says we certify that this agreement is true and in place and nothing can be said contrary to that. The lenders required it because there was no land use or restriction agreement recorded at the county. Fannie Mae is an active lender and is a little bit more procedurally driven and they require an actual document to be recorded memorializing our agreement. A benefit that this has is if we were to sell the property or lose the property to our lender, a new owner could make the argument that since this existent agreement is not recorded, they would not have to abide by it. By no means of our understanding, and this is the reason why we want to get this formally recorded and there are no gray areas around that.

Commissioner McNalley asked Mrs. Parham-Green if she have a copy of the original signed agreement.

Mrs. Parham-Green said she did have a copy of the two MOUs and was provided with a copy of the estoppel agreements. The reason why she didn't put it on the agenda, in talking with Mr. Harris, the first two agreements was never brought to the board and was never solidified through

a resolution of the board, and she wasn't understanding the financial ties that the Housing Authority would potentially have to Marmain. She wanted to work through that before she affixed her signature or presented it to the board. She along with Attorney Harris can be available following the meeting so that she can understand it more and then can present it to the board. She understands the urgency, however her concern was that it was the two MOUs, and the estoppel was never brought to the board.

Mr. Serposs said he could be there in south bend tomorrow he was stuck at the airport. He was happy to hop on a zoom after the meeting and discuss the details in depth. If for some reason we cannot come to terms with this and get it recorded I don't think we would qualify for the affordable program anymore and I would have to start over with a conventional loan and this is a situation we are trying to avoid.

Mrs. Parham-Green wanted to add, to insure so we understand and not trying to lose any affordable housing in South Bend, that there are voucher holders in the property, and we don't want to displace those families and put them in a situation where the rent is not affordable based on our payment standards. But it is her responsibility to protect the interest of the Housing Authority.

Commissioner Calvin said we will follow the direction of our Executive Director. Thank you for coming.

Executive Director Report -

Family Self Sufficiency FSS

Katherine reported on FSS for the month of October stating there are 65 participants enrolled in the FSS program. 55 in the HCV program, 10 in Public Housing and 37 Participants with escrow accounts, with \$92,241.00 for the total amount in escrow.

Kathy Jordan, Globe Life Liberty National Insurance was the guest speaker for the November FSS monthly meeting. She explained the importance of life insurance for children, adults, and families. FSS held a Christmas Party during our December monthly meeting. The food was donated by Martin's Supermarket. The meal consisted of chicken, mashed potatoes, salad and cupcakes. Valerie Golden, LSW, from Oaklawn Psychiatric Hospital was the guest speaker. She shared with the group coping skills on "How to Deal with Stress". As an incentive, participants were given a \$25 gift certificate for attending the meeting. FSS used forfeited escrow funds to purchase the gift certificates. Seven FSS participants received certificates for completing the Money Smart, Financial Literacy Class. Brandon Prince, Assistant Vice President, a Community Reinvestment Officer from Lake City Bank taught the class. FSS graduated a participant in November, Shenell Dean. She received \$410.56.

LOW INCOME PUBLIC HOUSING (LIPH)

Mrs. Mobley stated she has a total of 223 vacancies. During the months of November and December, we did a total of 370 work orders submitted and 1 emergency work order. Seven units were leased up off the waiting list and closed 31. There are 9 units ready to be leased.

Commissioner daniel asked are we filing those vacancies? How many in total are on the waiting list?

Mrs. Mobley said we are in the process of filling some of them and we are in the process of doing some rehab and will get with the city and they will help us to continue to work with teams to lower the number of vacancies. We have as of January 2024, 912 on the waiting list.

Mrs. Parham-Green said it is important to get on top of the issues that have resulted from this cold weather. We will hopefully have a plan within the next 60 days wholistically for all of the property and look for something more immediately to reduce those 63 vacancies at the 501 building.

HOUSING CHOICE VOUCHER PROGRAM (HCVP)

Ms. Wallace stated through November and December 2023 we served 2,329 households. 2,077 under the HCV program, 83 under VASH, 54 under FSS (included in the 2,060), 41 Emergency Housing Vouchers, 12 Foster Youth Program, no port ins and 33 port outs (billing). At the end of December our waiting list reflects 1,324 families. We had 106 vouchers out searching and 59 requests for tenancy approval and we ended Participation for 13 families.

We had 350 HQS inspections. 49 initial inspections, 168 annual inspections. In November we successfully completed the City Audit of Homelessness Initiative Records and completed the SEMAP Submission. In December we had File Vision Refresher Training and Received HUD-Certification for SEMAP Submission. And for January 2024, we will be doing our New Year New Perspective Seat Changes/Office Clean Up

Commissioner Chamblee stated that there are a lot of inspections being done, can you give me your experience on how well the landlords are keeping the property. Are you getting feedback from the landlords on the quality of the property once it is inspected.

Ms. Wallace said there are some significant problems. Anytime there is a reinspection done that means there was some type of HQS deficiency found. In some situations, the deficiency is life threating and we will move those tenants out of the property as quickly as possible. The landlords are more receptive to the third-party contractor. The citations are decreasing but there are still properties with significant problems.

Mrs. Parham-Green said just to give an example of the diligence of the HQS efforts with inspections, pertaining to the fatal fire with the unfortunate demise of the children. We had a family in the property which we moved out in November 2023 because of significant issues. We are very proactive about keeping our families safe.

FINANCIAL REPORT

Mr. Delaney started with Amp 1 to show the variance between the budget and the actual. Other tenant income is 54% of the budget, administrative salaries 62% of the budget and office expenses is 146% of the budget. It will even out during the year. Bookkeeping expenses are 68% of the budget. Utilities expenses are over budget because we are paying for utilities in vacant units. Amp 2, other income is 27% of the budget because we are charging less maintenance per tenant across the board. Operating subsidies are 141% of the budget, gas is 60% of the budget and should even out over the year. Amp 3, other tenant income is 74% of the budget, Amp 4, office expenses is 181% of the budget because software is paid in

the first quarter of the year. In COCC, the administration salary is lower than budget because there wasn't an Executive director in place. In FSS Grant, grant income is 15,920 for 64% of the budget. The benefit is 20% of the budget and we expect a new grant to become available in a month or two. Under HCV Administration, fraud income is lower than anticipated, office expense is higher because of the software expense in the beginning of the year.

DEVELOPMENT

We have put up the no trespassing signs

EXECUTIVE DIRECTOR

Mrs. Parham-Green wanted to thank those for welcoming her. She wanted to make sure she was familiar with those things that had happened so that we would have a clear path forward for the agency. The most important thing to address is filling the vacancies. We were awarded the FSS grant for this fiscal year, and we are going to amp it up so we will have more families leaving the HCV and PH programs and becoming self-sufficient and adding new families from the waiting list. We want to align our five-year plan, the one-year plan and our administrative and occupancy plan with the goal, mission and vision of the agency including all of the staff, commissioner and executive team with possibly some of our residents. We will continue to make the board report available on the website. We are looking to streamline the report to align it with the HUD requirement so anyone interested can identify if we are a trouble agency or well performing agency. We will report information on a higher level.

The meeting was adjourned, and next meeting will be February 27, 2024.

Directors Report Agenda

- I. FAMILY SELF SUFFICIENCY REPORT
- II. LOW INCOME PUBLIC HOUSING
- III. HOUSING CHOICE VOUCHER PROGRAM
- IV. FINANCE REPORT
- V. REAL ESTATE, INVESTMENT and DEVELOPMENT

FSS Program Participates

The Family Self Sufficiency Program (FSS) promotes the development of local strategies to coordinate public and private resources that help housing choice voucher program participants and public housing tenants obtain employment that will enable participating families to achieve economic independence.

	Number FSS Participants enrolled	HCV Program Participants	LIPH Program Participants	Number with Escrow Accounts	Total Amount of Escrow Accounts
January 2024	67	58	9	39	\$99,437.00
February 2024					
March 2024					
April 2024					
Мау 2024					
June 2024					
July 2024					
August 2024					
September 2024					
October 2024					
November 2024					
December 2024					

^{*}December 2023 (balance \$92,241.00)

Board Report February 2024

- Tamika Saunders, Community Marketing Representative II for CareSource was the guest speaker for the January 2024 FSS Monthly Meeting. She shared healthcare resources provided by the Hoosier Indiana Plan (HIP) and Hoosier Healthwise Plan.
- Termination (1) Public Housing participant moved out.

LOW INCOME PUBLIC HOUSING (LIPH)

	Jan 2024	
Waiting List	1253	

AMP	Property	Total Units	Units Occupied	Units Vacant	Units under Vacancy Reduction Program with a Contractor
1	Monroe Circle		ANTE ME		
	Laurel Court	42	24	18	are recommended to the second
Maritan .	Harbor Homes	54	34	20	
2	Rabbi Shulman/628				
	West Scott /501	127	63	64	
	Quads	52	46	6	
3	South Bend Avenue	20	16	4	2 units office
	Edison Gardens	19	18	1	
	Twyckenham	18	14	4	
	Scattered Sites 09	47	30	16	0
	Scattered Sites 10	66	40	28	0
4	LaSalle Landing	24	19	5	0
	Scattered Sites 12	44	24	20	0
	Scattered Sites 17	55	29	26	0
20,04	Scattered Sites 18	31	12	19	0
TOTAL		599	369	231	

Workorders Emergency Routine

Property	November December 2023	January 2024	November December 2023	January 2024	
Monroe Circle					
Plaza Apts.					
Laurel Court	0	0	21	19	
Lasalle Landing	0	0	12	38	
South Bend Avenue	0	0	20	7	
Westcott Apts.	1	0	87	71	
Harbor Homes	0	0	55	17	
Scattered Sites (IN15-09)	0	0	31	18	
Scattered Duplexes (10)	0	0	37	23	
Edison Gardens	0	0	19	12	
Twyckenham	0	0	4	5	
Scattered Sites (iN15-12)	0	0	24	16	
Acquisition Scattered Sites (IN15-17)	0	0	24	11	
Scattered Sites (IN15-18)	0	0	17	7	
Non-Tenant work orders	0	0	19	23	
Totals	1	0	370	267	

	J	ANUARY	2024
	(CHARGED	PAID
Laurel Court	\$	3,495.00	\$ 3,987.00
LaSalle Landing	\$	5,875.00	\$ 7,984.00
South Bend Avenue	\$	7,919.00	\$ 9,338.00
Westcott	\$	33,252.00	\$29,360.81
Harbor Homes	\$	5,807.00	\$ 9,401.00
Scattered Sites (15-			
09)	\$	11,183.00	\$10,806.00
Scattered Sites (15-			
10)	\$	11,184.00	\$17,154.00
Edison	\$	6,192.54	\$ 7,339.66
Twyckenham	\$	2,727.00	\$ 5,369.00
Scattered (15-12)	\$	7,142.00	\$ 5,891.00
Scattered (15-17)	\$	12,575.00	\$14,510.00
Scattered (15-18)	\$	2,186.00	\$ 2,176.00
Total	\$	109,537.54	\$123,316.47

Working on rehabs in the 501 bldg. and Harbor Homes, Laurel Court, and scattered sites Did one transfer.

C	apital Expend	ditures (Grant	ts)	
Grant Year 2021	Awarded \$2,312,210.00	Expended \$2,312,210.00	Remaining Balance	Action taken
	\$2,512,210.00	\$2,312,210.00	0.00	Development Planning/Demolition
2022	\$2,840,654.00	\$2,579,549.03	\$261,104.97	Vacancy Reduction
2023	\$2,848,334.00	\$6,650.00	\$2,841,684.00	Vacancy Reduction and other Capital Activities
2021 PH Shortfall	\$1,137,401.00	\$769,349.00	first allocation = 0	South Bend Avenue/
			Second allocation 0.00 Third allocation \$368,052.00	Vacancy Reduction Planning \$360,052 available 2024
2022 PH Shortfall	\$1,548,904.00	\$875,461.00	\$673,443	Vacancy Reduction AMPS 3 and 4 Funds available 2024
2022 Water Infiltration Safety	\$912,000.00	\$0.00	912,000.00	All Amps
Total	\$11,599,503.00	\$6,543,219.03.00	\$5,056,283.97,00	

Housing Choice Voucher/Section 8 Program (HCVP)

January 2024 Report

Marie Land		1034 N.	H	ousing Cho	ice Vouche	r Metrics F	Y 10/20	23-9/202	4			
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept
Leasing Activity Report	2,298	2,309	2,321	2,329								
Utilization Rate	92.0%	92.4%	92.9%	93.3%							203	
Waiting List Report	1,424	1,274	1,273	1,273	1,272							
Vouchers Issued Report	51	51	29	15	45							
Voucher Success Rate	64.7%	47.1%	20.7%	20%								

			-	LV PIECE	a fiseine	PY 30/20.	9 67 70 4					
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept
Reexaminations	141	128	145	131								
Interim Changes	65	65	73	86					雑食			
EOPs	20	11	14	22								

- Ale Maio	No.	-		Tarres .		1 4/14/12			Sales and the		- 33	
	Oct	Nov	Dec	jan	Feb	Mar	Apr	May	June	July	Aug	Sept
Port Ins	2	1	4	2								
Port Outs	0	1	1	0								
Tenants Moving About	18	20	16	14								

					or January 202	y Control Report	h		
				Num	ber of Inspect)	ons			
Scheduled	Completed	Annual	Reinspection	initrals	nitial Re-Inspec	Abatement Insp.	Special	Moved Out	Not Completed
317	311	140	91	40	18	16	6	6	0
Passed	1st Time Fall	Abate	Moved Out	No Show	24 Hr	Weather Deferred	Refused		
198	43	29	6	23	1	3	19		
	No Sho	w Rate		79	6				
			initial ins	pections	Carried Out	RTAs			
			Total	Passed	Falled	Received	Scheduled		
			58	44	14	47	40		
	E-mail's	Calls/Texts						•	
24 Hours	1	1	1						



January 2024, Financial Report
For the February 27, 2024, Board Meeting

Prepared for the Executive Director

And the Board of Commissioners

Summary

- The compilation is done by amp; therefore, the budget to actual is prepared by amp.
- The YTD expenses and revenues from the previous year are added for a monthly comparison between the two years.
- A PUM page has been added so that the ability to evaluate costs by line can be done.
- Other variances will be discussed in more detail at the board meeting.

capital balances at month end

	to a	total authorized	bala	balance @ 9/30/2023		balance @ bala 10/31/2023	bala	nce @ 11/30/2023	bala	balance @ 12/31/2023		balance @ 1/31/2024	
2022 capital		2,840,654.00	v,	602,875.58	S	602,875.58 \$ 545,591.80 \$ 429,364.00 \$ 306,877.37 \$ 261,104.97	S	429,364.00	\$	306,877.37	S	261,104.97	
2023 capital		2,848,334.00	\$,848,334.00	\$	\$ 2,848,334.00 \$ 2,841,684.00 \$ 2,841,684.00 \$ 2,841,684.00 \$ 2,841,684.00	\$ 2	,841,684.00	\$ 2	,841,684.00	\$ 2	,841,684.00	
shortfall 21	101	401,297.00	v>	,	\$	è	<>		S	×			
shortfall 21	201	368,052.00	v,	E	s	4	S	0	S	F			
shortfall 21	202	368,052.00	\$	368,052.00	<>→	368,052.00	<>	368,052.00	v>	368,052.00 \$ 368,052.00	S	368,052.00	
shortfall 22	101	202,018.00	S	,	S		\$	78	₩.	,			
shortfall 22	201	673,443.00	√ >	,	S	•	S	ŧ	S	,			
shortfall 22	202	673,443.00	\$	673,443.00	~	673,443.00	S	\$ 673,443.00	S	673,443.00 \$ 673,443.00	S	673,443.00	
2022 water infiltration		912,000	S	912,000.00	<>	912,000.00 \$ 912,000.00 \$ 912,000.00 \$ 912,000.00 \$ 912,000.00	₩.	912,000.00	\$	912,000.00	S	912,000.00	

BANK BALANCE PER BANK STATEMENT

	AUG														8
	JULY														05
	JUNE														S
	MAY														\$0
	APR														\$
	MAR														\$0
	89														\$0
2024	JAN	\$988,939	\$1,036,144	\$580,638	\$669,315	\$497,959	\$75,075	\$241,630	\$56,591	\$1,107,979	\$54,882	\$7,799	\$85,463	\$11,049	55,413,463
	DEC	\$950,720	\$1,011,942	\$529,951	\$644,267	\$529,008	\$72,075	\$241,630	\$112,488	\$1,048,812 \$1,075,907 \$1,107,979	\$19,815	\$7,347	\$79,032	\$11,049	\$5,049,952 \$5,209,945 \$5,285,230 \$5,413,463
	NOV	\$924,211	\$990,580	\$519,807	\$635,096	\$484,362	\$72,075	\$241,630	\$180,558	\$1,048,812	\$25,778	\$2,744	\$72,763	\$11,528	\$5,209,945
2023	000	\$835,168	\$883,090	\$637,966	\$659,312	\$512,961	\$72,075	\$241,630	\$79,346	\$976,668	\$69,230	\$2,776	\$68,492	\$11,239	\$5,049,952
	DESCRIPTION	AMP 1	AMP 2	AMP 3	AMP 4	2022	SECURITY DEPOSITS	Development	GENERAL FUND	SEC 8 ADM	SEC 8 HAP	FSS ESCROW PHA	FSS ESCROW HAP	PHA/HAP ESCROW FORFEITURE	TOTAL CASH PER BANK
	ACCT #	2249	1310	1302	1294	1328	2264	2272	1256	2280	6024	7537	5942	2256	
	BANK	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	1ST SOURCE	Centier	Centier	1ST SOURCE	

October 1, 2023-September 30, 2024

PUM ANALYSIS FOR AMPS

UME ACC units		Amp 1	60% 58 96	Amp 2	61% 109 179	Amp 3	69% 118 170	Amp 4	55% 84 154
	Description	1.31.24 fye ytd actuals	AMP 1 PUM	1.31.24 fye ytd actuals	AMP 2 PUM	1.31.24 fye ytd actuals	AMP 3 PUM	1.31.24 fye ytd actuals	AMP 4 PUM
Revenue	Rental Income	48,346	83.35	423.463	125 84	150.457	135:13	101.751	121.13
	Other Tenant Income	48,346 3,575	83.33 6.16	137,167 1,860	125 84	159,457 6,842	5.80	101,751 5,395	6.42
	Other Income	- 1		= .		*	19	•	7
	Fraud Income								
	Grant Income Operating Subsidy	257,574	444.09	554,462	508 68	208,462	176 66	190,297	226.54
	Shortfall funding	237,374	444.07	334,402	300 08	200,402	170 00	150,23	220.34
	HAP Subsidy								
	Admin Fee Income								
	Port VASH (HAP) Port VASH (Admin Fee)								
	Capital Fund Management Fee (1410)								
	Capital Fund Ops Transfer (1406)			-					
	Bookkeeping Fee Management Fee								
	Total Revenue	309,495	533.61	693,489	636.23	374,761	317.59	297,443	354.10
Expenses									
	Administrative Salaries Office Expense	30,689	52.91	8,812	8.08		24.79	46,607	55.48
	Other Administrative Expense	13,822 83	23.83 0.14	22,327 6 9	20.48		13.81 4.78	13,702 148	16 31 0 18
	Legal Expense	1,500	2.59	1,000	0.92		2.63	3,994	4 75
	Audit Expense	1,637	2.82	5,217	4 79	2,898	2 46	2,540	3.02
	Advertising Travel and Training								
	Bookkeeping Exp	1,709	2.95	3.377	3.10	3,455	2.93	2,600	3.09
	Asset Management Expense	3,840	6.62		34.5	6,600	5.59	5,800	6 90
	Management fee Exp	14,963	25.80	29,566	27.12		25.64	22,758	27 09
IOGIIAON	nin Expenses	68,243	117.66	70,367	64.56	97,494	82.62	98,149	116.84
Resident:	Services Resident Services Events	1,847							
	Benefits	1,047							
Total Resi	ident Services	1,847							
Utility									
	Water	10,152	17.50	26,779	24.57		12.90		14.97
	Electric Gas	4,486 3,616	7.74 6.23	28,386 11,249	26.04 10.32	*	6.81 2.39	16,227 4,802	19 32 5 72
Total Util		18,254	31.47	66,414	60.93	.,	22.10		40.00
** 1 .									
Maintena	Maintenance Wages	25,203	43.45	36,753	33.72	49,941	42 32	50,437	60 04
	Maintenance Materials	16.997	29 30	12,124	11.12		16 12		14.91
	Maintenance Contracts	41,701	71 90	110,751	10161		40 10		21 86
Total Mai	ntenance	83,901	144.66	159,628	146.45	116,281	98.54	81,327	96.82
	Security Contracts/Costs			14,140	12.97		140	390	0.46
	Insurance Costs	47,608	82.08	36,345	33 34		47.26		56 64
	Employee Benefits	28,866	49.77		23.77		18.00		31.69
	Bad Debt Vash Port (HAP) Expense	- 4		-	241				
	HAP Expense								
	FSS Expense								
Total Oth	Other General Expense Ser Expense	76,474	131.65	76,399	70.09	77,001	65.25	74,582	83.79
		, , , , , ,	131.05	70,333	70.0.	, ,,,,,,,,,	03.23	7-7,502	••••
Net Incor	ne Before Depreciation +(-)	60,776	104.79		294.20		49.08		11.65
	Depreciation	88,367	152 36	57.312	57.51		33.02		66 79
Net Incor	ne After Depreciation +/{-}	{27,591}	(47.57)) 263,369	241.62	2 18,947	16.06	(46,318)	(55.14)
Total Exp	vense	337,096		430,120		355,814		343,761	
		470,000				10 to			

UM. ACC units

Phasantest		1.31.24 fye ytd	1.31.23 fye	1.31.74 fye	Wellend.
Description Revenue	FYE 24 Budget	actuals	ytd actuais	ytd budget	% of Bud
Rental Income	135,401	48,346	70,895	45,134	107%
Other Tenant Income	19,339	3,575	6,210	6,446	55%
Other Income	2,588		1,683	863	0%
Fraud Income					
Grant Income		*****	Control and		
Operating Subsidy	855,908	257,574	315,864	285,303	90%
HAP Subsidy					
Admin Fee Income Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410	11				
Capital Fund Ops Transfer (1406)	91,778			30.593	0%
Bookkeeping Fee	32,170			30,555	
Management Fee					
Total Revenue	1,105,014	309,495	394,652	368,338	84%
Expenses					
Administrative Salaries	152,409	30,689	31,478	50,803	60%
Office Expense	32,325	13,822	11, 192	10,775	128%
Other Administrative Expense	5,895	83	3,190	1,965	4%
Legal Expense	3,257	1,500	1,915	1,086	138%
Audit Expense	4,910	1,637	1,136	1,637	100%
Advertising				. 19.	-4.
Travel and Training	5,000		80	1,667	0%
8ookkeeping Exp	7,503	1,709	2,614	2,501	68%
Asset Management Expense Management Fee Exp	11,520	3,840	7,520	3,840	100%
Management ree cxp	64,276 287,09 5	14,963 68,243	22,500 81,545	21,425 95,698	70% 71%
•	201,033	00,243	01,543	22,030	, 1,4
ident Services Resident Services events		1,847			
Benefits					
esident Services		1,847		- 19	
Utility					
Water	23,245	10,152	6,076	7,748	1319
Electric	10,263	4,486	2,281	3,421	1319
Gas	21,380	3,616	6,281	7,127	51%
otal Utility	\$4,888	18,254	14,638	18,296	1005
aintenance					
Maintenance Wages	198,054	25,203	34,298	66,021	38%
Maintenance Materials	91,498	16,997	62,565	30,499	56%
Maintenance Contracts	217,527	41,701	22,940	72,509	58%
Maintenance	\$07,089	83,901	119,803	169,030	\$0%
Security Contracts/Costs	500		29	167	0%
Insurance Costs	130,244	47,608	38,646	43,415	1109
Employee Benefits	60,000	28,866	20,043	20,000	1449
Bad Debt	6,770	283		2,257	0%
Vash Port (HAP) Expense	200				
HAP Expense	**			//5	
FSS Expense					
Other Expense Other Expense	197,514	76,474	58,718	65,838	1167
Sefore Degreciation +(-)		,			
Depreciation	58,427 265,100	62,623 88,367	119,948		3229
·				88,367	
After Depreciation +/(-)	(206,673)	(25,744)	31,581	(68,891)	37%

South Bend LIPH
FY 2024
October 1, 2023-September 30, 2024

UML ACC units

ACC units					
Description	FYE 24 Budget	1.31.24 fye ytd actuals	1.31.23 fye ytd actuals	1.31.24 fye ytd budget	% of Budget
Revenue Rental Income	352,577	137,167	135,714	117,526	117%
Other Tenant Income	15,208	1,860	3.339	5.069	37%
Other Income	2,137		1,959	712	0%
Fraud Income					
Grant Income					
Operating Subsidy	1,363,151	\$54,462	318,445	454,384	122%
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee) Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)	71,129			23,710	0%
Bookkeeping Fee	11,129			23,710	U%
Management fee					
Total Revenue	1,804,202	693,489	459,457	601,401	115%
Expenses					
Administrative Salaries	19,433	8,812	28,569	6,478	136%
Office Expense	45,268	22,327	9,781	15,089	148%
Other Administrative Expense	2,252	69	790	751	9%
Legal Expense	28,979	1,000	9,635	9,660	10%
Audit Expense	15,650	5,217	4,952	5,217	100%
Advertising					
Travel and Training Bookkeeping Exp	5,000	2 272	3.697	1,667	220
Asset Management Expense	13,990	3,377	3,097	4,663	72% 0%
Management Fee Exp	119,848	29.566	31.838	39,949	74%
Admin Expenses	250,420	70,367	89,262	83,473	84%
-			,	,	
Resident Services					
Resident Services events Benefits					
Total Resident Services					
e ne Ille.					
Utility Water	87,326	26,779	22,061	29,109	92%
Electric	95,234	28,386	17,603	31,745	89%
Gas	42,065	11,249	16,562	14,022	80%
Total Utility	224,625	66,414	56,226	74,875	89%
	•	•			
Maintenance					
Maintenance Wages	141,461	36,753	30,560	47,154	78%
Maintenance Materials	115,529	12,124	28,649	38,510	31%
Maintenance Contracts Total Maintenance	868,582	110,751	70,362	289,527	38%
total maintenance	1,125,572	159,628	129,571	375,191	43%
Security Contracts/Costs	40,908	14,140	14,986	13,636	0%
Insurance Costs	96,582	36,345	60,645	32,194	113%
Employee Benefits	58,000	25,914	22,721	19,333	134%
Bad Debt	17,629		- 3	5,876	0%
Vash Port (HAP) Expense	32			-	
HAP Expense					
FSS Expense	***			4.5	
Other General Expense Total Other Expense	117 110	25.200	00.353	71.040	*****
rotal Other Expense	213,119	76,399	98,352	71,040	108%
Net Income Before Depreciation +{-}	(9,534)	320,681	86,046	(3,178)	-10091%
Depreciation	171,936	\$7,312	57,312	57,312	100%
Net Income After Depreciation +/{-}	(181,470)	263,369	28,734	(60,490)	-435%
Total Expense		\$ 430,120	\$ 430,723		

South Bend LIPH FY 2024 October 1, 2023-September 30, 2024

UML ACC units

ACC units		1 31 30 5	1 21 22 4	1.71.74 A	01 -1
Description	FYE 24 Budget	1.31.24 fye ytd actuals	1:31.23 fye ytd actuals	1.31.24 fye ytd budget	% of Budget
Revenue					
Rental Income	364,117	159,457	117,611	121,372	131%
Other Tenant Income Other Income	22,443	6,842	6,182	7,481	91%
Other Income Fraud Income	4,364	•	9,812	1,455	0%
Grant Income					
Operating Subsidy	654,335	208,462	230,355	218,112	96%
Shortfall funding	034,333	200,002	230,333	2.10,211	30%
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)	62,524	- 1	170	20,841	0%
Bookkeeping Fee					
Management Fee					
Total Revenue	1,107,783	374,761	363,960	369,261	101%
Expenses					
Administrative Salaries	103,608	29,256	30,772	34,536	85%
Office Expense	31,476	16,299	8,652	10,492	155%
Other Administrative Expense	4,630	5,536	2,108	1,543	365%
Legal Expense	8,932	3,099	4,659	2,977	104%
Audit Expense	8,695	2,898	1,992	2,898	100%
Advertising Travel and Training	5,000			1.557	
Bookkeeping Exp	13,287	3,455	3,109	1,667 4,429	78%
Asset Management Expense	20,400	6,600	6,600	6,800	7.079
Management Fee Exp	113.872	30,251	26,785	37,941	80%
Total Admin Expenses	309,850	97,494	84,677	103,283	94%
Resident Services Resident Services Salaries Benefits Total Resident Services					
Utility	42.025	45.335		44345	1000
Water Electric	43,035	15,225 8,033	13,974	14,345	106% 96%
Gas	24,975 38,976	2,815	7,247 13,820	8,325 12.992	22%
Total Utility	106,986	26,073	35,041	35,662	73%
The internal	•				
Maintenance Maintenance Wages	118,169	49,941	52,972	39,390	127%
Maintenance Materials	20.872	19.021	78.271	6,957	273%
Maintenance Contracts	270,872	47.319	26,556	90.291	52%
Total Maintenance	409,913	116,281	157,749	136,638	85%
Security Contracts/Costs	579		26	193	0%
Insurance Costs	145,382	55,761	31,868	48,461	115%
Employee Benefits	66,000	21,240	30,684	22,000	97%
Bad Debt	18,206		23.68	6,069	0%
Vash Port (HAP) Expense	•				
HAP Expense					
FSS Expense					
Other General Expense Total Other Expense	230,167	77,001	62,57B	76,722	100%
Net Income Before Depreciation +(-)	50,867	57,912	23,915	16,956	342%
,					
Depreciation	116,900	38,965	38,967	38,967	100%
Net Income After Depreciation +/(-)	(66,033)	18,947	(15,052)	(22,011)	-86%
Total expenses		355,814	379,012		

UML ACC units

Description	EVE 34 Buden	-	1.31.23 fye ytd 1 actuals		St of Dustra
Description	FYE 24 Budget	ytd actuals	actuals	budget	% of Budge
Rental Income	288.850	101.751	108,194	96.283	106
Other Tenant Income	20,945	5 395	3,520	6.982	77
Other Income	1,690		1,549	563	0
Fraud Income	4,474		2,2 12		_
Grant Income					
Operating Subsidy	600,377	190,297	205,944	200,126	95
Shortfall funding	10005003	100000000	122110	0.000	
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)	342,448			114,149	
Bookkeeping Fee					
Management Fee					
Total Revenue	1,254,310	297,443	320,207	418,103	71
Expenses					
Administrative Salaries	183,617	46,607	34,839	61,206	70
Office Expense	25,652	13,702	5,404	8,551	16
Other Administrative Expense	1,251	148	921	417	3
Legal Expense	24,725	3,994	16,463	8,242	4
Audit Expense	7,620	2,540	1,752	2,540	10
Advertising		100			
Travel and Training	5,000			1,667	
Bookkeeping Exp	11,645	2,600	3,028	3,882	6
Asset Management Expense	17,880	5,800	5,800	5,960	9
Management Fee Exp	99,762	22,758	26,082	33,254	6
Total Admin Expenses	377,152	98,149	94,289	125,717	7
Resident Services Resident Services Salaries Benefits Total Resident Services	40				
Utility					
Water	31,773	12,573	8,367	10,591	11
Electric	47,628	16,227		15,876	
Gas	31,081	4,802		10,360	
Fotal Utility	110,482	33,602		36,827	
Maintenance					
Maintenance Wages	194,557	\$0,437	60,970	64,852	
Maintenance Materials	34,431	12.525		11,477	
Maintenance Contracts	234,431	18.366		78,144	
Total Maintenance	463,419	81,327	102,496	154,473	
Security Contracts/Costs	1,955	390	128	652	
Insurance Costs	132,956	47,576		44,319	
Employee Benefits	65,000	26,617		21,667	
Bad Debt	14,442	192		4,814	
Vash Port (HAP) Expense	20				
HAP Expense	41				
FSS Expense				- 2	
Other General Expense	2				
Total Other Expense	214,353	74,582	57,081	71,451	1.0
Net Income Before Depreciation +(-)	88,904	9,782	37,468	29,639	i :
Depreciation	168,300	56,100	56,100	\$6,100	10
Net Income After Depreciation +/(-)	(79,396	} (46,318	3) (18,632)	(26,46	5) 17

SHORTFALL FUNDING AMP 4

Description	FYE 24 Budget	1.31.24 fye ytd actuals	1,31,23 fye	1,31,24 fye	% of Budget
Revenue					
Rental Income					
Other Tenant Income					
Other Income					
Fraud Income					
Grant Income	358,052		270,422	122,684	0%
Operating Subsidy					
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)					
Bookkeeping Fee					
Management Fee					
Total Revenue	368,052	- 5	270,422	122,684	0%
Expenses					
Administrative Salaries					
Office Expense					
Other Administrative Expense					
Legal Expense					
Audit Expense					
Advertising					
Travel and Training					
Bookkeeping Exp Management Fee Exp					
Total Admin Expenses	-			19	
Resident Services					
Resident Services Salaries					
Benefits					
Total Resident Services					
Utility					
Water					
Electric					
Gas					
Total Utility				2.5	
Maintenance					
Maintenance Wages					
Maintenance Materials					
Maintenance Contracts	368,052		270,422		0%
Total Maintenance	368,052		270,422	122,684	0%
Security Contracts/Costs					
Insurance Costs					
Employee Benefits					
Bad Debt					
Vash Port (HAP) Expense					
HAP Expense FSS Expense					
Other General Expense					
Total Other Expense					
Net Income Before Depreciation +(-)		(3)	540		0%
Depreciation					
Net Income After Depreciation +/(-)	30	9		+1	

Total expenses

COCC

Description	FYE 24 Budget	1.31.24 fye ytd actuals	1.31.23 fye ytd actuals	1.31.24 fye ytd budget	% of Budget
Revenue					•
Rental income	1			20	
Other Tenant Income	- 10 to 10 t				
Other Income	119,737	4,343	56,476	39,912	11%
Fraud Income					
Grant Income				-	
Operating Subsidy	100			7.5	
HAP Subsidy	-			20	
Admin Fee Income	37.5			5	
Port VASH (HAP)				-	
Port VASH (Admin Fee)	202.040			04.547	04/
Capital Fund One Transfer (1410)	283,940			94,647	0%
Capital Fund Ops Transfer (1406)	49,800	16,240	19,920	16.600	98%
Asset Management Fee		76,241	74,339	16,600	94%
Bookkeeping Fee	244,376	5.0		81,459	85%
Management Fee	714,429	201,698	206,228	238,143	6379
Total Revenue	1,412,282	298,522	356,963	470,761	63%
Expenses	200	407.00	*****	220 00-	
Administrative Salaries	716,420	167,231	213,946	238,807	70%
Office Expense	122,681	66,584	25,637	40,894	163%
Other Administrative Expense	42,056	11,197	9,274	14,019	80%
Legal Expense	12,953	9,376	3,726	•	217%
Audit Expense	3,125	1,042	832	1,042	100%
Advertising	95	- 3	76		0%
Travel and Training	10,000	10.2		3,333	0%
Bookkeeping Exp	5				
Management Fee Exp Total Admin Expenses	007 770	355 430	353 401	202 442	0.007
i otal Admin Expenses	907,330	255,429	253,491	302,443	84%
Resident Services					
Resident Services Salaries					
Benefits		210	22.102		400.170
Other Resident Services Total Resident Services	51	218 218	23,182 23,182	2	#DIV/0 #DIV/0
			,		
Utility					
Water				•	
Electric					
Gas					
Total Utility	**			-	
Maintenance					
				-	
Maintenance Wages Maintenance Materials					
Maintenance Contracts	2,971	890	890	990	90%
Total Maintenance	2,971	890	890	990	90%
	-,	220		-	
Security Contracts/Costs				•	
Insurance Costs	83,138	25,671	41,787		93%
Employee Benefits	80,702	32,964	39,666	26,901	123%
Bad Debt	-				
Vash Port (HAP) Expense	-			-	
HAP Expense					
FSS Expense	-				
Other General Expense	14,400	4,800	4,800		100%
Total Other Expense	178,240	63,435	86,253	59,413	107%
Net Income Before Depreciation +(-)	323,741	(21,450)	(6,853	107,914	-20%
Depreciation	7,700	2,567	2,567	2,567	100%
Net Income After Depreciation +/(-)	316,041	(24,017)	(9,420	105,347	-23%

322,539

366,383

HCVP HAP

Description	FYE 24 Budget	1.31.24 fye ytd actuals	1.31.23 fye ytd actuals	1.31.24 fye ytd budget	% of Budget
Revenue					
Rental Income					
Other Tenant Income					0%
Other Income(Forfeitures) Fraud Income	28,426	3,856	26,778	9.475	41%
Grant Income	20,720	3,010	20,775	3,473	***
Operating Subsidy					
HAP Subsidy	22,000,000	7,183,173	5,832,100	7,333,333	98%
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee) Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406)					
Bookkeeping Fee					
Management Fee					
Total Revenue	22,028,426	7,187,029	5,858,878	7,342,809	98%
Expenses					
Administrative Salaries					
Office Expense					
Other Administrative Expense					
tegal Expense Audit Expense					
Advertising					
HCV Inspections					
Travel and Training					
Bookkeeping Exp					
Management Fee Exp Total Admin Expenses					
Total Autinit Expenses	•				
Resident Services					
Resident Services Salaries					
Benefits					
Total Resident Services	•				
Utility					
Water					
Electric					
Gas Total Utility					
Total Othicy					
Maintenance					
Maintenance Wages					
Maintenance Materials					
Maintenance Contracts Total Maintenance					
Total Hallicetance	•				
Security Contracts/Costs					
Insurance Costs					
Employee Benefits					
Bad Debt Vash Port (HAP) Expense		25.			
HAP Expense	21,984,726	7,147,471	5,755,278	7,328,242	98%
FSS Expense	43,700			14,567	7 165%
Port Out Admin fee Expense					
Other General Expense	*** *** ***			2 2 4 2 2 2	
Total Other Expense	22,028,426	7,171,469	5,764,985	7,342,80	98%
Net Income Before Depreciation +(-)	٠	15,560	93,893	(1	0)
Depreciation	1.7	100		-	
Net Income After Depreciation +/{-}	-	15,560	93,893	(4	0)
TOTAL EXPENSES		7,171,469	5,764,985		

HCVP ADMIN

Description	FYE 24 Budget	1,31.24 fye	1.31.23 fye	1.31.24 fye ytd budget	% of Budget
Revenue	000851	710 0010015	yta attaas	year and per	77 07 000801
Rental Income					
Other Tenant Income					
Other Income(Forfeitures)	7.0	4,100	28,650	15	0%
Fraud Income	28,426	3,416	23,563	9,475	36%
Grant Income					
Operating Subsidy					
HAP Subsidy Admin Fee Income	1,450,000	498,814	455,619	483,333	103%
Port VASH (HAP)	800.000	352,983	249.828	266,667	132%
Port VASH (Admin Fee)	54.811	35,063	18.030	18,270	192%
Capital Fund Management Fee [1410]					
Capital Fund Ops Transfer (1406)					
Bookkeeping Fee					
Management Fee					
Watel Barrage	2 122 227	904 276	775 600	777 746	1156
Total Revenue	2,333,237	894,376	775,690	777,746	115%
Expenses					
Administrative Salaries	401,487	122,380	125,643	133,829	91%
Office Expense	89,526	60,963	17,825	29,842	204%
Other Administrative Expense	13,891	367	472	4,630	8%
Legal Expense	7,545	2,700	407	2,515	107%
Audit Expense	10,000	3,333	2,668	3,333	100%
Advertising				40.054	
HCV Inspections	120,161	27,168	23,535	40,054	0%
Travel and Training Bookkeeping Exp	10,000 123,719	65,100	61,890	3,333 41,240	158%
Management Fee Exp	316,721	104,160	99,024	105,574	99%
Total Admin Expenses	1,093,050	386,171	331,464	364,350	106%
	-,,	,			
Resident Services					
Resident Services Salaries					
Benefits					
Total Resident Services					
Utility					
Water					
Electric					
Gas					
Total Utility					
Maintenance					
Maintenance Wages Maintenance Materials					
Maintenance Contracts	149,801				
Total Maintenance	149,801				
	- **				
Security Contracts/Costs					
Insurance Costs	106,377	34,779	46,430		
Employee Benefits	60,000	34,762	43,874	20,000	174%
Bad Oebt		255,000			
Vash Port (HAP) Expense	800,000	352,983	249,828	266, 66 7	132%
HAP Expense FSS Expense				- 6	
Port Out Admin fee Expense	6,000	1,993	1,330	2,000)
Other General Expense	1,000		0,000	-	
Total Other Expense	972,377	424,516	341,462	324,126	131%
Net Income Before Depreciation +(-)	118,009	83,689	102,764	89,270	94%
Depreciation	15,900	5,300	5,300	5,300	100%
Net Income After Depreciation +/(-)	102,109	78,389	97,464	83,970	93%
iner income wires peblestonal 111.1	202,103	,0,303	37,404	63,371	. 32/1
TOTAL EXPENSES		815,987	678,226		

GRANTS (FSS)

Description	FYE 24 Budget	1.31.24 fye	1.31.23 fye ytd actuals	1.31,24 fye ytd budget	% of Budget
Revenue					
Rental Income					
Other Tenant Income					
Other Income					
Fraud Income					
Grant Income	99,400	20,919	27,899	33,133	63%
Operating Subsidy					
HAP Subsidy					
Admin Fee Income					
Port VASH (HAP)					
Port VASH (Admin Fee)					
Capital Fund Management Fee (1410)					
Capital Fund Ops Transfer (1406) Bookkeeping Fee					
Management Fee					
ManaBellicittice					
Total Revenue	99,400	20,919	27,899	33,133	63%
Expenses					
Administrative Salaries					
Office Expense					
Other Administrative Expense					
Legal Expense					
Audit Expense					
Advertising					
Travel and Training					
Bookkeeping Exp					
Management Fee Exp Total Admin Expenses					
rates runtilli Expenses					
Resident Services		1			
Resident Services Salaries	64,772	19,043	19,755	21,591	88%
Benefits Total Resident Services	34,628	1,876	7,087	11,543 33,133	16% 63%
total sespent selvices	99,400	20,919	26,842	33,133	03%
Utility					
Water					
Electric					
Gas					
Total Utility	*				
Maintenance					
Maintenance Wages					
Maintenance Materials					
Maintenance Contracts					
Total Maintenance	*				
Security Contracts/Costs					
Insurance Costs	20	20		- 2	
Employee Benefits					
Bad Debt					
Vash Port (HAP) Expense					
HAP Expense					
FSS Expense					
Other General Expense		53	1,056		
Total Other Expense	200	100	1,056	101	
Net Income Before Depreciation +(-)	_			ō	
Depreciation					
Net Income After Depreciation +/(-)	*5	-		3.5	

South Bend Annual Operating Budget FY 2024 October 1, 2023-September 30, 2024

	Total	1,140,945 77,936 130,516	\$6,853 467,452 3,473,769 22,000,000 1,450,000	800,000 54,811 283,940 567,879	30,504,100	1,576,974 346,929 69,975 120,161	86,391 50,000 95	40,000	2,230,524	33,572 33,572 98,344	185,380 178,100 133,502 496,982	652,250 162,330 2,112,236 3,026,816	694,678 337,502 57,047 \$00,000 6,000
	Blended			\ <u>*</u>						,	•		
Primary	Government	1,140,945	56,853 467,452 3,473,769 22,000,000 1,450,000	56,511 283,940 567,879	30,504,100	1,576,974 346,929 69,975 120,161	56,391 50,000 59	40,000	+25'067'2	98,372 98,344	135,330 178,300 133,502 496,962	652,250 02,530 02,531,2 62,511,2 62,511,2	84.678 337,502 317,502 57,047 800,008
	Elimination			(170,144) (49,800) (714,429)	(934,373)			170,144	714,429	٠	1		
	Grants (FSS)		99,400		99,400				,	84,772 33,572 98,344		,	
	Total HCVP		56,853	000000	24,361,654	401,487 89,526 13,891 120,161	7,545	10,000	316,721	* 7 *		149,601	106,377 60,000 800,000 6,000
-	HCVP Ops		28,426	800,008 84,811	2,333,237	401,487 29,526 13,891 120,161	7,545	10,000	316,721	,	,	149,801	106, 377 60,000 - 800,000 6,000
	HCVP KAP	٠	28,426		22,028,425				*	4	,	•	
	5505	119,737	31 · \$2.424	283,940 170,144 49,800 734,429	1,336,069	716,420 127,681 42,056	12,953	10,000	. 907,330		,	1,971	83,138 80,702
#S	MPs	2 % %	69 23	2	3	59 22 83	3 23	8 2	8 8 7	10.0	2 2 2 2	2211	2225
	Total AMPs	1,140,945 77,936 10,779	3,473,769	\$67,879	5,639,360	459,067 134,721 34,028	65,892 36,875	20,000	49,800 397,708 1,224,517	H	125,380 178,100 133,502 496,982	652,250 262,330 1,959,464 2,874,044	43,942 505,164 196,800 57,047
	=	1.140. 77.	368.052 368.0	867	368,052 5,639,3	134,7	#'S9	20,0	49,4 397,7 1,224,5		1855.8 1785.1 1335.0 9.00	652,22 262,33 368,052 1,959,4 368,052 2,874,0	43.94 505.18 1.96.87 57.00
149			196	342,448		183,617 459,00 25,652 134,70 3,751 14,00	24,725 65,8 7,620 36,8	5,000 20,0			31,773 185,3 47,628 178,1 31,081 133,5 110,483 695,9	ei (4)	1,955 43,56 132,956 196,81 65,000 196,81 14,442
176 149	Shortfall	Funds 1.1	368.052		368,052				17,880 99,762 377,152			368,052 3. 368,052 2.	
	ASAP4 Shortfall	28,850 Funds 1.1 20,946 1,690	368.052	342,448	1.254.310 368.052	183,617 25,652 1,751	24,725	5,000	20,400 17,880 113,822 99,762 309,849 377,152 1.3		31,773 47,628 31,081 1,10,493	194,557 34,431 368,052 863,419 368,052 2,	1.955 132,956 65,000 14,44?
170	AMP3 AMP4 Shortfall	364,117 288,850 Funds 1.1 22,443 20,946 4,364 1,690	368.052 800.377 368.052 3	62,524 342,448	1,107,782 1,254,310 368,052	103,608 183,617 31,476 25,652 4,690 1,251	8.932 24,725 8.695 7,620	5,000 5,000	20,400 17,880 119,848 113,822 99,762 250,421 309,849 377,552 1.3		43,035 31,773 24,975 47,628 38,976 31,081 106,987 11,0,483	118,169 194,557 20,872 34,431 368,052 270,872 234,431 368,052 1, 609,913 463,419 368,052 2,	579 1,955 145,382 132,956 66,000 65,000 18,206 14,442

21,984,726	14,400	23,983,052	608,383	745,836	(137,453)
		22			
21,984,726	14,400	23,5413,052	608.383	745,836	(137,453)
			(3)		1.
	1,056	1,056	23		
21,984,726	43,700	23,000,803	118,010	15,900	102,110
4		972,377	118,010	15,900	102,110
21,984,726	43,700	12,028,426		-	X
110	14.600	178,240	249,509	7,700	241,808
39	₩.	802,952	240,864	722,236	(481,372)
		V.		541	<u></u>
97		214,352	88,904	168,300	(79,396)
6	15.	230,166	50,867	116,900	(66,033)
110		160,920	42,665	171,936	(175,271) (175,271)
13	85	197,514	58,429	265.100	(176,671)
HAP Expense	FSS Expense	Cotal Other Expense	Net income Before Depreciation +{)	Depreciation	Net Income After Depreciation +/{-}